Federation of Master Builders Limited
Directors' Reports and Financial Statements
For the Year Ended 31st December 2010

Registered number: 368163

www.fmb.org.uk

PRESIDENT AND VICE-PRESIDENT'S REPORT

The last year has been hectic and exciting for both of us. We have really enjoyed meeting members in all parts of the country at branch, regional and national events and look forward to being involved in many more of your activities over the coming months.

Challenges

The FMB continues to face many challenges, particularly with so many building businesses in the UK still facing very difficult trading conditions. Our overriding objective remains to provide the services and support that members expect from the largest trade association in the construction industry. Your National Managing Board has had a hard task in determining the priorities to ensure FMB's continued success against a background of falling income. We had to look very carefully at our operating structure and came to the conclusion that some rationalisation was inevitable to live within budgets and to ensure that the organisation was fit for purpose. The sensitive issues involved, especially around employment, meant that many of the discussions could not be shared. However new arrangements are now being put into place and we continue to ask for your patience as inevitably, the changes will take a while to settle.

FMB member benefits

We firmly believe that FMB members are the best in the business, providing customers with high quality work at realistic prices. During the year we have implemented several changes which reinforce that message. Since February all new members have had to undergo a site inspection of a current or very recent project, before they are admitted. We are currently engaged in an exercise to ensure that all members hold appropriate insurance. We have revised the Code of Practice for FMB members and will be seeking official endorsement of its status through the Office of Fair Trading or its successor body. Our Find A Builder service, to link clients with builders, has been updated and now has many times more traffic than it had a year ago.

Helping members flourish

We have also expanded our services to members. Our successful Legal Protection Policy, which all members automatically receive as part of their membership package, now provides additional support to chase bad debts. We have, for the first time, established a dedicated Training Department which is organising a series of relevant events to help members flourish in today's market. The Government's Green Deal proposals for retrofitting the majority of homes to the latest energy standards will be a key opportunity for many members. We are working with Ministers and Officials from across Government on the practical issues surrounding implementation.

A real highlight of the year was the 10th Master Builder of the Year which culminated in the presentation of the national awards in London in March where we were able to showcase the fantastic work done by FMB members up and down the country. Particular thanks are due to our partners, whose support makes this event possible.

Derek Bostock
President

Jim Gilmour
Vice President

Sad news

Obviously the year has been overshadowed by the sudden death of our close friend and National Vice-President, Neal Etchells in March. Neal had only joined the FMB Presidential team in September 2010 but had been very active within FMB for many years. He was making a great impression on the Federation with his enthusiasm and new ideas. He would have been a truly great President. Everyone misses Neal and our thoughts will always be with his wife, Jan (Dolly) and her family.

Sadly several other stalwarts of FMB, including former National President (1990-1992) Peter Backaller, passed away during the year too. Our thoughts are with the loved ones of all FMB members who died during the last year.

Keep in touch

Unfortunately we don't have space in our report to cover everything the FMB has done over the last year but we hope you have followed the many activities through the pages of Master Builder magazine, the FMB email newsletters, our website and social media too. These channels all exist so that as well as receiving FMB news, you can also give your feedback.

Finally we would like to thank our colleagues on National Council and the many other committees within the FMB, as well as Richard Diment and the FMB staff for all their efforts during a very difficult year. Their patience and commitment has kept FMB as the premier federation within the construction industry across the UK.

We look forward to working with you in the year ahead.

Derek Bostock
FMB President

Jim Gilmour
FMB Vice President

INTRODUCTION BY THE DIRECTOR GENERAL

The President's introduction to this Accounts supplement refers to the very difficult market faced by many builders in the UK today. FMB's quarterly State of Trade surveys, which are now widely reported in the media, have shown a steady decline in members' workload for more than three years. Inevitably this has impacted on our membership and income. During the last year, although just over 1,100 new members joined the FMB, sadly we saw a net loss of 750 and even with our best efforts we were not quite able to break even in 2010. Despite these problems, our priority remains to make the FMB as relevant and effective as possible for all members within the resources we have available without increasing subscriptions.

Promoting FMB members to consumers

It is clear that most members see that the most important role of the FMB is to promote its members as quality builders that consumers will choose whenever they need construction work carrying out. We have sought every opportunity to publicise the benefits of using an FMB member. Changes to the 'Find A Builder' service : **www.fmb.org.uk/find-a-builder** means that many more potential customers are now searching online for FMB members to work for them.

FMB working with Government

Our preparation for a potential change of government in the run-up to the 2010 General Election proved effective as we were able to work from day one with new Ministers and their advisers on a range of topics. The Coalition Government's commitment to be the 'greenest-ever Government' and its 'localism agenda' has meant considerable focus in the areas of sustainable building and development. The FMB has been heavily engaged in the discussions surrounding the Energy Bill, and its plans for the Green Deal, and the Localism Bill, with its implications for planning. The FMB has been successful in securing representation on key committees with the Department for Energy and Climate Change planning for the introduction of the Green Deal in late 2012. The national elections in Scotland, Wales and Northern Ireland were an important area of work in the spring and early summer of 2011 as candidates, and the members of the newly elected legislatures, were made aware of the policies FMB seeks within the three devolved countries.

New Format

This years report takes a different format with these short commentaries from the President, Vice-President and me prefacing the formal accounts. This is complemented by a pocket leaflet about FMB and its achievements during 2011/12 which we hope you will find a useful document that can be used throughout the next year.

Finally I would like to add my thanks for the work put in by so many members and by all staff over the last year which has ensured that FMB remains an effective champion for all members.

Richard Diment, FMB Director General

2010/2011 Annual Report

FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)

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FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)

REPORT OF THE NATIONAL COUNCIL
FOR THE YEAR ENDED 31 DECEMBER 2010

The members of the National Council present their report and the financial statements for the year ended 31 December 2010.

PRINCIPAL ACTIVITIES

The Federation of Master Builders is a company limited by guarantee and has no share capital. The principal activity continues to be that of an employers' association in the construction industry. The Federation owns 100% of the share capital of four subsidiary companies, whose function is to offer ancillary services to members of the Federation.

BUSINESS REVIEW

The combined results for the year of the Federation and its subsidiaries are presented in the Consolidated Profit and Loss Account. The group achieved a net loss before tax of £70,385 (2009: profit £120,568), after taxation, the result was a loss of £69,960 (2009: profit £80,046).

The directors are confident about the future prospects of the Federation.

RISKS

As a result of the economic conditions and their effects on the construction industry, membership numbers continue to fall. If the economic conditions continue to affect the construction industry, membership will continue to fall and a further review of costs will become necessary.

FINANCIAL INSTRUMENTS

The Federation finances operations through bank balances, plus debtors and creditors. Cash flow is regularly monitored.

FIXED ASSETS

Details of the fixed assets of both the company and of the group are in note 8 to the financial statements.

REPORT OF THE NATIONAL COUNCIL
FOR THE YEAR ENDED 31 DECEMBER 2010

DIRECTORS

The directors who served during the year, being members of the National Council, were:

L A Allen
J Barton
D Bentley
R Billingham
D G Bostock
W T D Croft
P J Dancy (resigned 19 July 2010)
N Etchells (deceased 13 March 2011)
K G R Farnham
J M Gilmour
P D Harris
G J Lewis (appointed 22 March 2010)
G H Lister
A McArdle
J McKechnie
G Mellor
S Mulligan
A Murrell (appointed 16 August 2010)
A C Nash
R Pennycook
M J Quickfall
H W G Rackham
K Smith
G Snow
R F Storer
D D Stowell (resigned 22 March 2010)
B J Sutherland
P Sample
B G Tierney MBE
S Tuthill MBE (resigned 22 March 2010)
G Webb (appointed 16 August 2010)
J Weightman

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PROVISION OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company and the group's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company and the group's auditors in connection with preparing their report and to establish that the company and the group's auditors are aware of that information.

AUDITORS

The auditors, haysmacintyre, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

By order of the Managing Board on 14 June 2011

N A Haji
Secretary

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF MASTER BUILDERS LIMITED

We have audited the financial statements of Federation of Master Builders Limited for the year ended 31 December 2010, set out on pages 6 to 19. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2010 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF MASTER BUILDERS LIMITED

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Simon Wilks (Senior statutory auditor)

for and on behalf of
haysmacintyre

Statutory Auditors

Fairfax House
15 Fulwood Place
London
WC1V 6AY

14 June 2011

FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)

CONSOLIDATED PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2010

	Note	2010 £	2009 £
TURNOVER	1,2	4,957,539	4,814,523
Cost of sales		(877,125)	(621,648)
GROSS PROFIT		4,080,414	4,192,875
Administrative expenses		(4,279,081)	(4,195,669)
OPERATING LOSS	3	(198,667)	(2,794)
Rent receivable		114,848	118,525
Interest receivable and similar income		13,434	5,109
Interest payable and similar charges	5	-	(272)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		(70,385)	120,568
Tax on (loss)/profit on ordinary activities	6	425	(40,522)
(LOSS)/PROFIT FOR THE FINANCIAL YEAR	12	(69,960)	80,046

All amounts relate to continuing operations.

There were no recognised gains and losses for 2010 or 2009 other than those included in the Profit and Loss Account.

The notes on pages 10 to 19 form part of these financial statements.

FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)
REGISTERED NUMBER: 368163

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2010

	Note	2010 £	2010 £	2009 £	2009 £
FIXED ASSETS					
Tangible assets	7		4,174,638		4,255,621
CURRENT ASSETS					
Debtors	9	359,948		504,637	
Cash at bank and in hand		1,451,211		1,326,096	
		1,811,159		1,830,733	
CREDITORS: amounts falling due within one year	10	(2,100,158)		(2,130,755)	
NET CURRENT LIABILITIES			(288,999)		(300,022)
TOTAL ASSETS LESS CURRENT LIABILITIES			3,885,639		3,955,599
CAPITAL AND RESERVES					
Revaluation reserve	12		509,090		509,090
Profit and loss account	12		3,376,549		3,446,509
			3,885,639		3,955,599

The financial statements were approved and authorised for issue by the Managing Board on behalf of the National Council on 14 June 2011 and were signed below on its behalf by:

D G Bostock
Director

J M Gilmour
Director

The notes on pages 10 to 19 form part of these financial statements.

FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)

COMPANY BALANCE SHEET
AS AT 31 DECEMBER 2010

	Note	2010 £	2010 £	2009 £	2009 £
FIXED ASSETS					
Tangible assets	7		4,174,638		4,255,621
Investments	8		6,102		6,102
			4,180,740		4,261,723
CURRENT ASSETS					
Debtors	9	359,398		486,910	
Cash at bank and in hand		1,435,451		1,344,157	
		1,794,849		1,831,067	
CREDITORS: amounts falling due within one year	10	(2,213,403)		(2,262,047)	
NET CURRENT LIABILITIES			(418,554)		(430,980)
TOTAL ASSETS LESS CURRENT LIABILITIES			3,762,186		3,830,743
CAPITAL AND RESERVES					
Revaluation reserve	12		509,090		509,090
Profit and loss account	12		3,253,096		3,321,653
			3,762,186		3,830,743

The financial statements were approved and authorised for issue by the Managing Board on behalf of the National Council on 14 June 2011 and were signed below on its behalf by:

D G Bostock
Director

J M Gilmour
Director

The notes on pages 10 to 19 form part of these financial statements.

FEDERATION OF MASTER BUILDERS LIMITED
(A company limited by guarantee)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2010

	Note	2010 £	2009 £
Net cash flow from operating activities	13	150,068	160,211
Returns on investments and servicing of finance	14	128,282	123,362
Taxation		(38,547)	60,764
Capital expenditure and financial investment	14	(114,688)	(66,652)
INCREASE IN CASH IN THE YEAR		125,115	277,685

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS
FOR THE YEAR ENDED 31 DECEMBER 2010

	2010 £	2009 £
Increase in cash in the year	125,115	277,685
MOVEMENT IN NET FUNDS IN THE YEAR	125,115	277,685
Net funds at 1 January 2010	1,326,096	1,048,411
NET FUNDS AT 31 DECEMBER 2010	1,451,211	1,326,096

The notes on pages 10 to 19 form part of these financial statements.

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention as modified by the revaluation of freehold land and buildings and in accordance with applicable accounting standards.

1.2 Basis of consolidation

The financial statements consolidate the accounts of Federation of Master Builders Limited and all of its subsidiary undertakings ('subsidiaries').

The company has taken advantage of the exemption contained within 408 of the Companies Act 2006 not to present its own Profit and loss Account.

The profit and loss account for the year dealt with in the accounts of the company was a loss after tax of £68,557 (2009 - profit £40,031).

1.3 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied, exclusive of Value Added Tax and trade discounts.

Income represents subscriptions received from members apportioned on a time basis from the date of receipt, together with arrears and admission fees.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold buildings	-	2% of cost
Equipment and Vehicles	-	15-33 1/3% straight line

Land is not depreciated and comprises 50% of the valuation shown.

1.5 Investments

Investments in subsidiaries are valued at cost less provision for impairment.

1. ACCOUNTING POLICIES (continued)

1.6 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

Deferred tax is not provided on timing differences arising from the revaluation of fixed assets in the financial statements.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are not discounted.

1.7 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

2. TURNOVER

An analysis of turnover by class of business is as follows:

	2010 £	2009 £
Subscription Income	4,279,756	4,395,572
Sales of Goods	5,991	12,637
Sales of Services	210,032	259,571
Seminar Income	461,760	146,743
	4,957,539	4,814,523

All turnover arose within the United Kingdom.

Following a significant increase in Seminar Income, the gross amount receivable from this source of income has been included in Turnover and the related expenditure included in Cost of Sales. In previous years, since the Federation did not make a significant profit on the seminars, the related expenditure had been netted off income within Sale of Services.

The figures for 2009 have been adjusted to ensure consistency with this treatment.

3. OPERATING LOSS

The operating loss is stated after charging:

	2010 £	2009 £
Depreciation of tangible fixed assets:		
- owned by the group	195,671	215,567
Auditors' remuneration	17,200	17,200

4. STAFF COSTS

Staff costs were as follows:

	2010 £	2009 £
Wages and salaries	1,948,113	2,095,666
Social security costs	211,359	237,812
Other pension costs	195,770	204,107
	2,355,242	2,537,585

The average monthly number of employees, including the directors, during the year was as follows:

2010 No.	2009 No.
62	65

5. INTEREST PAYABLE

	2010 £	2009 £
On bank loans and overdrafts	-	272

6. TAXATION

	2010 £	2009 £
Analysis of tax credit in the year		
Current tax (see note below)		
UK corporation tax charge on (loss)/profit for the year	-	37,783
Deferred tax (see note 11)		
Origination and reversal of timing differences	(425)	2,739
Tax on (loss)/profit on ordinary activities	(425)	40,522

Factors affecting tax credit for the year

The tax assessed for the year is higher than (2009 - higher than) the standard rate of corporation tax in the UK of 28% (2009 - 28%). The differences are explained below:

	2010 £	2009 £
(Loss)/profit on ordinary activities before tax	(70,385)	120,568
(Loss)/profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 28% (2009 - 28%)	(19,708)	33,759
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	4,346	2,205
Depreciation for year in excess of capital allowances	14,937	25,386
Utilisation of tax losses	-	(9,513)
Timing differences relating to pension charges	425	(442)
Marginal relief	-	(12,848)
Adjustment in respect of prior years	-	(764)
Current tax charge for the year (see note above)	-	37,783

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

The Federation's depreciation charge continues to be in excess of the capital allowances which it can claim in it's corporation tax computation.

In years when the Federation reports a loss in the financial statements it will normally be higher than it's taxable loss and in years when it reports a profit in it's financial statements it will normally be lower than it's taxable profit.

7. TANGIBLE FIXED ASSETS

Group	Land and Buildings £	Equipment and vehicles £	Total £
Cost or valuation			
At 1 January 2010	4,271,073	1,547,154	5,818,227
Additions	81,164	33,524	114,688
Disposals	-	(10,850)	(10,850)
At 31 December 2010	4,352,237	1,569,828	5,922,065
Depreciation			
At 1 January 2010	290,486	1,272,120	1,562,606
Charge for the year	42,828	152,843	195,671
On disposals	-	(10,850)	(10,850)
At 31 December 2010	333,314	1,414,113	1,747,427
Net book value			
At 31 December 2010	4,018,923	155,715	4,174,638
At 31 December 2009	3,980,587	275,034	4,255,621

Cost or valuation at 31 December 2010 is as follows:

Group	Land and buildings £
At cost	1,182,237
At valuation:	
June 1999	1,200,000
April 2005	1,970,000
	4,352,237

7 TANGIBLE FIXED ASSETS (continued)

Company	Land and Buildings £	Equipment and Vehicles £	Total £
Cost or valuation			
At 1 January 2010	4,271,073	1,547,154	5,818,227
Additions	81,164	33,524	114,688
Disposals	-	(10,850)	(10,850)
At 31 December 2010	4,352,237	1,569,828	5,922,065
Depreciation			
At 1 January 2010	290,486	1,272,120	1,562,606
Charge for the year	42,828	152,843	195,671
On disposals	-	(10,850)	(10,850)
At 31 December 2010	333,314	1,414,113	1,747,427
Net book value			
At 31 December 2010	4,018,923	155,715	4,174,638
At 31 December 2009	3,980,587	275,034	4,255,621

Cost or valuation at 31 December 2010 is as follows:

Company	Land and buildings £
At cost	1,182,237
At valuation:	
Valuation June 1999	1,200,000
Valuation April 2005	1,970,000
	4,352,237

In accordance with the exemption afforded to Not for Profit organisations by Financial Reporting Standard 15 Tangible Fixed Assets, National Council decided that the benefits of undertaking the five-yearly full valuation of all properties at 31 December 2004 were outweighed by the costs of performing the valuation. Hence, a full valuation of all properties was not undertaken as at 31 December 2004, although the Federation's largest property was revalued in April 2005.

8. FIXED ASSET INVESTMENTS

Company	Investments in subsidiary companies £
Cost or valuation	
At 1 January 2010 and 31 December 2010	6,102
Net book value	
At 31 December 2010	6,102
At 31 December 2009	6,102

Details of the principal subsidiaries can be found in note 16.

9. DEBTORS

	Group		Company	
	2010 £	2009 £	2010 £	2009 £
Trade debtors	181,390	135,306	181,390	135,306
Other debtors	19,066	43,672	18,516	25,945
Prepayments and accrued income	153,479	320,071	153,479	320,071
Deferred tax asset (see note 11)	6,013	5,588	6,013	5,588
	359,948	504,637	359,398	486,910

10. CREDITORS:
Amounts falling due within one year

	Group		Company	
	2010 £	2009 £	2010 £	2009 £
Trade creditors	106,623	124,951	106,623	124,951
Subcriptions in advance	1,141,053	1,202,987	1,021,538	1,065,885
Amounts owed to group undertakings	-	-	377,905	435,719
Corporation tax	-	38,547	-	28,918
Social security and other taxes	210,610	189,512	210,610	189,512
Other creditors	157,620	153,264	131,936	121,270
Accruals and deferred income	484,252	421,494	364,791	295,792
	2,100,158	2,130,755	2,213,403	2,262,047

11. DEFERRED TAX ASSET

	Group		Company	
	2010 £	2009 £	2010 £	2009 £
At beginning of year	5,588	8,327	5,588	8,327
Released during/(charge for) the year	425	(2,739)	425	(2,739)
At end of year	6,013	5,588	6,013	5,588

The deferred tax asset is made up as follows:

	Group		Company	
	2010 £	2009 £	2010 £	2009 £
Origination of timing differences	6,013	5,588	6,013	5,588

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12. RESERVES

Group	Revaluation reserve £	Profit and loss account £
At 1 January 2010	509,090	3,446,509
Loss for the year		(69,960)
At 31 December 2010	509,090	3,376,549

Company	Revaluation reserve £	Profit and loss account £
At 1 January 2010	509,090	3,321,653
Loss for the year		(68,557)
At 31 December 2010	509,090	3,253,096

13. NET CASH FLOW FROM OPERATING ACTIVITIES

	2010 £	2009 £
Operating loss	(198,667)	(2,794)
Depreciation of tangible fixed assets	195,671	215,567
Decrease/(increase) in debtors	145,114	(30,535)
Increase/(decrease) in creditors	7,950	(22,027)
Net cash inflow from operating activities	150,068	160,211

14. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT

	2010 £	2009 £
Returns on investments and servicing of finance		
Interest received	13,434	5,109
Interest paid	-	(272)
Rent receivable	114,848	118,525
Net cash inflow from returns on investments and servicing of finance	128,282	123,362

	2010 £	2009 £
Capital expenditure and financial investment		
Purchase of tangible fixed assets	(114,688)	(66,652)

15. ANALYSIS OF CHANGES IN NET FUNDS

	1 January 2010 £	Cash flow £	Other non-cash changes £	31 December 2010 £
Cash at bank and in hand	1,326,096	125,115	-	1,451,211
Net funds	1,326,096	125,115	-	1,451,211

16. PRINCIPAL SUBSIDIARIES

Company name	Country	Percentage Shareholding	Description
National Register of Warranted Builders (FMB) Limited	England and Wales	100%	Trading
Building Industry Certification Scheme Limited	England and Wales	100%	Dormant
Construction Industry Services Limited	England and Wales	100%	Dormant
Trade Debt Recovery Services Limited	England and Wales	100%	Dormant

www.fmb.org.uk

www.fmbuildingnetwork.org.uk

http://www.facebook.com/pages/Federation-of-Master-Builders-FMB/162081003816259

http://twitter.com/#!/fmbuilders

http://www.youtube.com/user/fmbuilders

http://www.flickr.com/photos/fmbuilders